

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
<b>STRATEGY AND ANALYSIS</b>					
G4-1	Statement from the most senior decision-maker of the organization (such as CEO, chair, or equivalent senior position) about the relevance of sustainability to the organization and the organization's strategy for addressing sustainability.	<b>Annual Report 2017</b> Introduction by CEO Royal HaskoningDHV, p. 3, Scope of the Annual Report, p. 3, Key figures, p. 4-6, Our Stakeholders and how we engage, p. 10-11, Report of the Supervisory Board, p. 14-15, Report of the Executive Board & Achieving our objectives (linked to key indicators), p. 16-18 & p. 19-23. <b>Royal HaskoningDHV's Global CSR Reporting webpage</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility">https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility</a> including "see how we enhanced society together in our projects". We drive inclusive sustainable development with our clients in areas that we master and can actively influence. Our biggest contribution to inclusive sustainable development comes from integrating new ideas, technology, innovations and sustainability into our products and services	Not applicable	Not applicable	
G4-2	Description of key impacts, risks, and opportunities.	<b>Annual Report 2017</b> Our Company, p. 8-11, Report of the Executive Board & Achieving our objectives (linked to key indicators), p. 16-18 & p. 19-23. Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, pages 19-23. Quality Management, p.16-17, Our Strategy, New innovative services and Digital engineering, p. 16, Our People, p. 20-21, Health & Safety, p. 21, Continued and Increased Focus on Information and Cyber Security, p. 21, Risk management, p. 21-22, Outlook: Continued growth amid new opportunities, p. 22-23. <b>Royal HaskoningDHV website</b> <a href="https://www.royalhaskoningdhv.com/en-gb/annual-report-2017">https://www.royalhaskoningdhv.com/en-gb/annual-report-2017</a> . <b>Royal HaskoningDHV's Global CSR Reporting webpage</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility">https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility</a> including "see how we enhanced society together in our projects"	Not applicable	Not applicable	
<b>ORGANIZATIONAL PROFILE</b>					
G4-3	Name of reporting organisation	Royal HaskoningDHV	Not applicable	Not applicable	
G4-4	Primary brands, products and/or services	<b>Annual Report 2017</b> Company brands p. 77, Our Company p. 8-9, Other information p. 77-78.	Not applicable	Not applicable	
G4-5	Location of Headquarters	<b>Annual Report 2017</b> Notes to the Consolidated Financial Statements: General information and basis of preparation, p. 30	Not applicable	Not applicable	
G4-6	Number of countries where the organization operates, and names of countries with either major operations or that are specifically relevant to the sustainability topics covered in the report.	<b>Annual Report 2017</b> Our Company p. 8-11, Countries map p. 78, Other information, p. 71-74.	Not applicable	Not applicable	
G4-7	Nature of ownership and legal form.	<b>Annual Report 2017</b> Notes to the Consolidated Financial Statements: General information and basis of preparation, p. 30, Other information, p. 74.	Not applicable	Not applicable	
G4-8	Markets served (geographic breakdown, sector served and types of customer/beneficiary)	<b>Annual Report 2017</b> Our Company p. 8-11, Countries map p. 78, Other information p. 77-78.	Not applicable	Not applicable	
G4-9	Organisation scale (number of employees and operations, Sales, Capitalisation, Quantity of products or services provided)	<b>Annual Report 2017</b> Key Figures, p. 4-6 / Our Company, p. 8-11	Not applicable	Not applicable	
G4-10	a. Total number of employees by employment contract and gender. b. Total number of permanent employees by employment type and gender. c. Total workforce by employees and supervised workers and by gender. d. Total workforce by region and gender. e. Report whether a substantial portion of the organization's work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors. f. Significant variations in employment numbers (such as seasonal variations in employment in the tourism or agricultural industries).	<b>Annual Report 2017</b> Our People p. 20-21, Notes to the Consolidated Financial Statements: number of employees, p. 56.	In case of item <b>d</b> "gender" is not included, as our stakeholders do not request us to report in such detail. Item <b>f</b> is not applicable, as there are no seasonal patterns in our sectors.	Gender is not included in case of item <b>d</b> .	
G4-11	Percentage of employees covered by collective bargaining agreements	All employees	Not applicable	Not applicable	
G4-12	Describe the organization's supply chain.	<b>Annual Report 2017</b> Company profile, p.8-11, Report of the Executive Board & Achieving our objectives (linked to key indicators), p.16-18 & p. 19-23. Sustainable management & Integrity highlights, p.17-18.	Not applicable	Not applicable	

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G4-13	Significant changes during the reporting period regarding the organization's size, structure, ownership, or its supply chain, including: <ul style="list-style-type: none"> <li>- <input checked="" type="checkbox"/> Changes in the location of, or changes in, operations, including facility openings, closings, and expansions</li> <li>- <input checked="" type="checkbox"/> Changes in the share capital structure and other capital formation, maintenance, and alteration operations (for private sector organizations)</li> <li>- <input checked="" type="checkbox"/> Changes in the location of suppliers, the structure of the supply chain, or in relationships with suppliers, including selection and termination</li> </ul>	Changes in locations: applicable, <u>changes in share capital structure</u> : not applicable, <u>changes in supplier relations</u> : <b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23, Notes to the Consolidated Financial Statements: p. 30-56, Notes to the Company Financial Statements: p. 60-66	Not applicable	Not applicable	
G4-14	Whether and how the precautionary approach or principle is addressed by the organization.	<b>Annual Report 2017</b> Report of the Executive Board & Achieving our objectives (linked to key indicators), p.16-18 & p.19-23. Sustainable management & Integrity (highlights) p. 17-18. <b>Annual Report 2017</b> : Achieving our objectives, Corporate risks, 21-22, The core principles of UN Global Compact in the areas of human rights, labour, environment and integrity are incorporated in our Global Business Principles, Global Code of Conduct and Integrity Management System.	Not applicable	Not applicable	
G4-15	Externally developed economic, environmental and social charters, principles, or other initiatives to which the organization subscribes or which it endorses.	Royal HaskoningDHV has global certificates for ISO 9001: 2015, ISO 14001: 2015 and OHSAS 18001: 2007. Based on these standards we implemented our global management system which describes our unified way of working worldwide. In addition, we endorse and support the UN Global Compact (UNGC), ETHIC Intelligence, WBSD and the OECD (Guideline for Multinational Enterprises). See also <b>Annual Report 2017</b> , Our Company/Our stakeholders and how we engage p. 10-11, Report of the Executive Board p. 16-17, Achieving our Objectives p. 21-23.	Not applicable	Not applicable	
G4-16	List memberships of associations (such as industry associations) and national or international advocacy organizations in which the organization: <ul style="list-style-type: none"> <li>- <input checked="" type="checkbox"/> Holds a position on the governance body</li> <li>- <input checked="" type="checkbox"/> Participates in projects or committees</li> <li>- <input checked="" type="checkbox"/> Provides substantive funding beyond routine membership dues</li> <li>- <input checked="" type="checkbox"/> Views membership as strategic</li> </ul>	<b>Royal HaskoningDHV company website</b> About us - memberships, <a href="http://www.royalhaskoningdhv.com/en-gb/about-us/memberships">http://www.royalhaskoningdhv.com/en-gb/about-us/memberships</a> . See also <b>Annual Report 2017</b> Our stakeholders and how we engage p. 10-11, Report of the Executive Board p. 16-18, Achieving our Objectives p. 20-23, Report of the Executive Board, Sustainable Management, Our Partnerships p.18.	Not applicable	Not applicable	
<b>IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES</b>					
G4-17	a. All entities included in the organization's consolidated financial statements or equivalent documents. b. Report whether any entity included in the organization's consolidated financial statements or equivalent documents is not covered by the report.	<b>Annual Report 2017</b> Notes to the Consolidated Financial Statements: General information and basis of preparation, p. 30-39.	Not applicable	Not applicable	
G4-18	a. Process for defining the report content and the Aspect Boundaries. b. Implementation of the Reporting Principles for Defining Report Content.	<b>Annual Report 2017</b> Introduction by CEO Royal HaskoningDHV p. 3, Scope of the Annual Report p.3, Report of the Executive Board p.16-18, Achieving our objectives (lineked to key indicators) p. 20-23 , Sustainable management & Integrity (highlights) p. 17-18.	Not applicable	Not applicable	
G4-19	List all the material Aspects identified in the process for defining report content.	<b>Annual Report 2017</b> Report of the Executive Board p.16-18, Achieving our objectives (lineked to key indicators) p. 20-23 , Sustainable management & Integrity (highlights) p. 17-18.	Not applicable	Not applicable	
G4-20	For each material Aspect, report the Aspect Boundary within the organization, as follows: <ul style="list-style-type: none"> <li>- <input checked="" type="checkbox"/> Report whether the Aspect is material within the organization.</li> <li>- <input checked="" type="checkbox"/> If the Aspect is not material for all entities within the organization, report either: <ul style="list-style-type: none"> <li>- The list of entities or groups of entities included in G4-17 for which the Aspect is not material.</li> <li>- The list of entities or groups of entities included in G4-17 for which the Aspects is material.</li> </ul> </li> <li>- <input checked="" type="checkbox"/> Report any specific limitation regarding the Aspect Boundary within the organization.</li> </ul>	<b>Annual Report 2017</b> Report of the Executive Board p.16-18, Achieving our objectives (lineked to key indicators) p. 20-23 , Sustainable management & Integrity (highlights) p. 17-18. The materiality assessment is carried out in 2016 for the global company, including all entities.	Not applicable	Not applicable	

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G4-21	For each material Aspect, report the Aspect Boundary outside the organization, as follows: ✕. Report whether the Aspect is material outside of the organization. ¶ If the Aspect is material outside of the organization, identify the entities, groups of entities or elements for which the Aspect is material. In addition, describe the geographical location where the Aspect is material for the entities identified . b. ¶ Report any specific limitation regarding the Aspect Boundary outside the organization.	<b>Annual Report 2017</b> Report of the Executive Board & Achieving our objectives, p. 16-18 & p. 19-23 , Sustainable management & Integrity (highlights) p. 17-18. The materiality assessment is carried out for the global company, including all entities. The materiality outside of the organization has been defined based on media analysis, stakeholder feedback and sector specific trends and topics. a. The significance of the CR Aspects has been defined based on the overall significance, deducted from these sources. No specific geographical locations or groups of entities were visualised separately. b. Specific limitations have not been experienced.		No detailed identification of specific groups of entities or geographical locations per aspect.	
G4-22	The effect of any restatements of information provided in previous reports, and the reasons for such restatements.	<b>Annual Report 2017</b> Report of the Executive Board & Achieving our objectives (linked to key indicators)", p.16-18 & p.19-23, Sustainable management & Integrity (highlights) p. 17-18. Not applicable.	Not applicable	Not applicable	
G4-23	Significant changes from previous reporting periods in the Scope and Aspect Boundaries.	Annual Report 2017 Introduction by CEO Royal HaskoningDHV p. 3, Scope of the Annual Report p.3, Report of the Executive Board p.16-18, Achieving our objectives (lineked to key indicators) p. 20-23 , Sustainable management & Integrity (highlights) p. 17-18. Not applicable.	Not applicable	Not applicable	
<b>STAKEHOLDER ENGAGEMENT</b>					
G4-24	List of engaged stakeholders.	Our stakeholders are mentioned in "Our Stakeholders and how we engage", p. 10-11 and through the entire <b>Annual Report 2017</b> .	Not applicable	Not applicable	
G4-25	Basis for identification and selection of stakeholders.	Our stakeholders are mentioned in "Our Stakeholders and how we engage", p. 10-11 and through the entire <b>Annual Report 2017</b> . We also explained through the entire report how we interact with our stakeholders.	Not applicable	Not applicable	
G4-26	Organization's approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process.	<b>Annual Report 2017</b> Report of the Executive Board: Sustainable management & Integrity highlights p.17-18, Our 4 questions for sustainable growth, p.18, Introduction by CEO Royal HaskoningDHV, p.3, Scope of the Annual Report, p.3, Report of the Executive Board & Achieving our objectives (linked to key indicators)" including strategy,p. 16-23.	Not applicable	Not applicable	
G4-27	Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting. Report the stakeholder groups that raised each of the key topics and concerns.	<b>Annual Report 2017</b> Sustainable management & Integrity p. 17-18, The materiality assessment is carried out in 2016 for the global company, including all entities. See also reference at G4-20 and G4-21.	Not applicable	Not applicable	
<b>REPORT PROFILE</b>					
G4-28	Reporting period	January 1, 2017 - December 31, 2017	Not applicable	Not applicable	
G4-29	Date most recent previous report	March 10, 2017	Not applicable	Not applicable	
G4-30	Reporting Cycle	Annual	Not applicable	Not applicable	
G4-31	Contact information for questions regarding the report	<b>Annual Report 2017</b> Backpage, p. 78 and online on our <b>Annual Report 2017 website</b> : <a href="https://www.royalhaskoningdhv.com/en-gb/contact">https://www.royalhaskoningdhv.com/en-gb/contact</a> "Contact".	Not applicable	Not applicable	
G4-32	a. The 'in accordance' option the organization has chosen. b. The GRI Content Index for the chosen option. c. The reference to the External Assurance Report, if the report has been externally assured.	a. In our self-assessment we defined that Royal HaskoningDHV reports according to the 'in accordance' option 'core' (in an extensive way). b.The GRI index can be downloaded from the <b>Annual Report archive webpage</b> : <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/publications-and-annual-reports/annual-report-archive">https://www.royalhaskoningdhv.com/en-gb/about-us/publications-and-annual-reports/annual-report-archive</a> and from from the Annual Report Website 2017. c. <b>Annual Report 2017</b> Financial Statement 2017 Independent Auditor's Report, p. 68-69.	Not applicable	Not applicable	

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G4-33	a. The organization's policy and current practice with regard to seeking external assurance for the report. b. If not included in the assurance report accompanying the sustainability report, report the scope and basis of any external assurance provided. c. The relationship between the organization and the assurance providers. d. Report whether the highest governance body or senior executives are involved in seeking assurance for the organization's sustainability report.	a. <b>Annual Report 2017</b> Corporate responsibility: external assurance, p. 68-69. b. Not applicable for CR statement. Our financial statement is subject to external assurance by KPMG. Our decision to refrain from a full external assurance is that most of the nonfinancial impacts of our company are related to our projects and services. We have not yet found a feasible and valuable quantifiable method to measure this impact, nor do we seek one at this stage. c. KPMG is the nominated auditor for the Royal HaskoningDHV Financial statement. d. Yes, the Supervisory Board has been involved in this decision. The full report, including decisions on content and assurance, has been reviewed and approved by the Executive Board, Supervisory Board and shareholders.	Not applicable	Not applicable	
<b>GOVERNANCE</b>					
G4-34	Report the governance structure of the organization, including committees of the highest governance body. Identify any committees responsible for decision-making on economic, environmental and social impacts.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23, Sustainable Management, 10 Principles of the UN Global Compact and our Global Code of Business Principles, p. 18, Report of the Supervisory Board, Corporate Governance, p. 15, Our senior management, p.18 and our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership</a> Our (CSR) Governance structure can be shared on request: contact info.cr@rhdhv.com . See also G4-15.	Not applicable	Not applicable	
G4-35	Report the process for delegating authority for economic, environmental and social topics from the highest governance body to senior executives and other employees.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23, Sustainable Management, 10 Principles of the UN Global Compact and our Global Code of Business Principles, p. 18, Report of the Supervisory Board, Corporate Governance, p. 15, Our senior management, p.18 and our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership</a> Our (CSR) Governance structure can be shared on request: contact info.cr@rhdhv.com . See also G4-15.	Not applicable	Not applicable	
G4-36	Report whether the organization has appointed an executive-level position or positions with responsibility for economic, environmental and social topics, and whether post holders report directly to the highest governance body.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23, Sustainable Management, 10 Principles of the UN Global Compact and our Global Code of Business Principles, p. 18, Report of the Supervisory Board, Corporate Governance, p. 15, Our senior management, p.18 and our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership</a> Our (CSR) Governance structure can be shared on request: contact info.cr@rhdhv.com . See also G4-15.(CSR: Erik Oostwegel & senior management, fully integrated into our activities, Integrity: CEO, Group Compliance Officer, embedded throughout the company).	Not applicable	Not applicable	
G4-37	Report processes for consultation between stakeholders and the highest governance body on economic, environmental and social topics. If consultation is delegated, describe to whom and any feedback processes to the highest governance body.	Our stakeholders are mentioned in "Our Stakeholders and how we engage", p. 10-11 and through the entire <b>Annual Report 2017</b> and in our <b>2017 Annual Report on the company website</b> . We also explained through the entire report how we interact with our stakeholders.	Not applicable	Not applicable	
G4-38	Report the composition of the highest governance body and its committees by: <input checked="" type="checkbox"/> Executive or non-executive <input checked="" type="checkbox"/> Independence <input checked="" type="checkbox"/> Tenure on the governance body <input type="checkbox"/> Number of each individual's other significant positions and commitments, and the nature of the commitments <input checked="" type="checkbox"/> Gender <input checked="" type="checkbox"/> Membership of under-represented social groups <input checked="" type="checkbox"/> Competences relating to economic, environmental and social impacts <input checked="" type="checkbox"/> Stakeholder representation	<b>Annual Report 2017</b> Report of the Supervisory Board p.14-15 and Report of the Executive Board, p.16-18. Report of the Supervisory Board, Corporate Governance, p. 15, Our senior management, p.18 and our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership</a> .	Not applicable	Not applicable	
G4-39	Report whether the Chair of the highest governance body is also an executive officer (and, if so, his or her function within the organization's management and the reasons for this arrangement).	This is not the case. The Supervisory Board members are not executive officers. <b>Annual Report 2017</b> Our Leadership Report of the Supervisory Board p.14-15 and Report of the Executive Board, p. 16-18.	Not applicable	Not applicable	



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G4-40	Report the nomination and selection processes for the highest governance body and its committees, and the criteria used for nominating and selecting highest governance body members, including: ✓ Whether and how diversity is considered ✓ Whether and how independence is considered ✓ Whether and how expertise and experience relating to economic, environmental and social topics are considered - ✓ Whether and how stakeholders (including shareholders) are involved	<b>Annual Report 2017</b> Report of the Supervisory Board p.14-15 <b>Company website: Profile Supervisory Board</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership/supervisory-board">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership/supervisory-board</a>	Not applicable	Not applicable	
G4-41	Report processes for the highest governance body to ensure conflicts of interest are avoided and managed. Report whether conflicts of interest are disclosed to stakeholders, including, as a minimum: - ✓ Cross-board membership ✓ Cross-shareholding with suppliers and other stakeholders ✓ Existence of controlling shareholder ✓ Related party disclosures	<b>Annual Report 2017</b> Report of the Supervisory Board p.14-15 <b>Company website: Profile Supervisory Board</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/leadership/supervisory-board">https://www.royalhaskoningdhv.com/en-gb/about-us/leadership/supervisory-board</a> , Corporate Governance, p. 15, Our (CSR) Governance structure can be shared on request: contact <a href="mailto:info.cr@rhdhv.com">info.cr@rhdhv.com</a> . See also G4-15.(CSR: Erik Oostwegel & senior management, fully integrated into our activities, Integrity: CEO, Group Compliance Officer, embedded throughout the company).	Not applicable	Not applicable	
G4-42	The highest governance body's and senior executives' roles in the development, approval, and updating of the organization's purpose, value or mission statements, strategies, policies, and goals related to economic, environmental and social impacts.	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-43	Measures taken to develop and enhance the highest governance body's collective knowledge of economic, environmental and social topics.	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-44	a. Processes for evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics. Report whether such evaluation is independent or not, and its frequency. Report whether such evaluation is a self-assessment. b. Actions taken in response to evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics, including, as a minimum, changes in membership and organizational practice	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-45	a. Highest governance body's role in the identification and management of economic, environmental and social impacts, risks, and opportunities. Include the highest governance body's role in the implementation of due diligence processes. b. Report whether stakeholder consultation is used to support the highest governance body's identification and management of economic, environmental and social impacts, risks, and opportunities	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-46	Highest governance body's role in reviewing the effectiveness of the organization's risk management processes for economic, environmental and social topics.	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	

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G4-47	Frequency of the highest governance body's review of economic, environmental and social impacts, risks, and opportunities.	<b>Annual Report 2017</b> Report of the Supervisory Board and Report of the Executive Board, p. 14-18. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-48	Report the highest committee or position that formally reviews and approves the organization's sustainability report and ensures that all material Aspects are covered.	CEO and senior management, fully integrated into our activities. <b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23.	Not applicable	Not applicable	
G4-49	Process for communicating critical concerns to the highest governance body.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23. Process for communicating is described on our website. More details can be shared on request via our Group Compliance Officer. <b>Company website:</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> including our Global Code of Business Principles and Business Principles voor Partners and Suppliers and Speak Up Line / Whistleblower.	Not applicable	Not applicable	
G4-50	Nature and total number of critical concerns that were communicated to the highest governance body and the mechanism(s) used to address and resolve them.	<b>Annual Report 2017</b> Report of the Executive Board, Integrity (highlights) p. 17, Achieving our objectives/Health & Safety p. 21. Process for communicating is described on our website. More details can be shared on request via our Group Compliance Officer. <b>Company website:</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> including our Global Code of Business Principles and Business Principles voor Partners and Suppliers and Speak Up Line / Whistleblower.	Not applicable	Not applicable	
G4-51	a. Remuneration policies for the highest governance body and senior executives for the below types of remuneration: Fixed pay and variable pay: -Performance-based pay -Equity-based pay -Bonuses -Deferred or vested shares Sign-on bonuses or recruitment incentive payments Termination payments Clawbacks Retirement benefits, including the difference between benefit schemes and contribution rates for the highest governance body, senior executives, and all other employees. b. Report how performance criteria in the remuneration policy relate to the highest governance body's and senior executives' economic,	<b>Annual Report 2017</b> Notes to the Consolidated Financial Statements: Remuneration Report Under Responsibility of the Supervisory Board, Remuneration Executive Board, Remuneration Supervisory Board p. 52-53. <b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a> . The variable component for the members of the Executive Board is related to the organisation's performance and defined by the Supervisory Board based on set targets.	Confidential	Limited insight in details of remuneration is included.	
G4-52	Process for determining remuneration. Report whether remuneration consultants are involved in determining remuneration and whether they are independent of management. Report any other relationships which the remuneration consultants have with the organization	<b>Royal HaskoningDHV company website</b> About us - leadership - executive board - regulations executive board, <a href="https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf">https://www.royalhaskoningdhv.com/-/media/royalhaskoningdhvcorporate/files/global/about-us/corporate-governance/eb_documents/regulations_executive_board_en.pdf</a>	Not applicable	Not applicable	
G4-53	Report how stakeholders' views are sought and taken into account regarding remuneration, including the results of votes on remuneration policies and proposals, if applicable.	Report of the Supervisory Board, Remuneration and appointment committee, p.14, Notes to the Consolidated Financial Statements, 18 Remuneration report under responsibility of the Supervisory Board, p.52-54	Not available, not included in our standard management information system.	Not applicable	
G4-54	Ratio of the annual total compensation for the organization's highest-paid individual in each country of significant operations to the median annual total compensation for all employees (excluding the highest-paid individual) in the same country.	Report of the Supervisory Board, Remuneration and appointment committee, p.14, Notes to the Consolidated Financial Statements, 18 Remuneration report under responsibility of the Supervisory Board, p.52-54	Not available, not included in our standard management information system.	Not applicable	
G4-55	Report the ratio of percentage increase in annual total compensation for the organization's highest-paid individual in each country of significant operations to the median percentage increase in annual total compensation for all employees (excluding the highest-paid individual) in the same country.	Report of the Supervisory Board, Remuneration and appointment committee, p.14, Notes to the Consolidated Financial Statements, 18 Remuneration report under responsibility of the Supervisory Board, p.52-54	Not available, not included in our standard management information system.	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
<b>ETHICS AND INTEGRITY</b>					
G4-56	Organization's values, principles, standards and norms of behavior such as codes of conduct and codes of ethics.	<b>Annual Report 2017</b> Our Company: Employees p 11, Report of the Executive Board: Quality Management, Integrity highlights, 10 Principles of the UN Global Compact and our Global Code of Business Principles p. 16-18, p. Achieving our objectives: Our People p. 20, Achieving our objectives, Corporate risks, p. 21-22, The core principles of UN Global Compact in the areas of human rights, labour, environment and integrity are incorporated in our Global Business Principles, Global Code of Conduct and Integrity Management System. <b>Company website:</b> Integrity and our code of conduct & documents for download <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a>	Not applicable	Not applicable	
G4-57	Internal and external mechanisms for seeking advice on ethical and lawful behavior, and matters related to organizational integrity, such as helplines or advice lines.	<b>Annual Report 2017</b> Our Company: Employees p 11, Report of the Executive Board: Quality Management, Integrity highlights, Our Global Code of Business Principles p. 16-18, p. Achieving our objectives: Our People p. 20 <b>Company website:</b> Integrity and our code of conduct & documents including Speak Up Line / Whistleblower. <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> , Process for communicating is described on our website. More details can be shared on request via our Group Compliance Officer.	Not applicable	Not applicable	
G4-58	Internal and external mechanisms for reporting concerns about unethical or unlawful behavior, and matters related to organizational integrity, such as escalation through line management, whistleblowing mechanisms or hotlines.	<b>Annual Report 2017</b> Our Company : Employees p 11, Report of the Executive Board: Quality Management, Integrity highlights, Our Global Code of Business Principles p. 16-18, p. Achieving our objectives: Our People p. 20 <b>Company website:</b> Integrity code and Speak Up line / Whistleblower <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> , Process for communicating is described on our website. More details can be shared on request via our Group Compliance Officer.	Not applicable	Not applicable	
<b>SPECIFIC STANDARD DISCLOSURES</b>					
Material Aspects		DMA and Indicators	Omissions		External Assurance
<b>CATEGORY: ECONOMIC</b>					
<b>Aspect: Economic Performance</b>					
G4-EC1	Direct economic value generated and distributed.	<b>Annual Report 2017</b> Introduction & Scope p. 3 / Key figures, p. 4-6	Not applicable	Not applicable	
G4-EC2	Financial implication and other risks and opportunities for the organization's activities due to climate change.	Climate change has limited (financial and other) implication for our operations. Mitigation is an opportunity for our housing management, but a challenge for our international travel. Climate change (mitigation and adaptation) is one of our business services as we have the know how to work on both.	Not applicable	Not applicable	
G4-EC3	Coverage of the organization's defined benefit plan obligations.	<b>Annual Report 2017</b> Consolidated financial statements, p. 25-56 / Company financial statements, p. 57-70	Not applicable	Not applicable	
G4-EC4	Financial assistance received from government.	No significant financial assistance has been received from governments.	Not applicable	Not applicable	
<b>Aspect: Market Presence</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company: Our markets & globally leading services, p. 8-9, Report of the Executive Board: Our Strategy, achieve leading market positions and develop new innovative services, p. 16, Key Figures, p. 4-6, Regional Office Locations, p.78.	Not applicable	Not applicable	
G4-EC5	Ratios of standard entry level wage by gender compared to local minimum wate at significant location of operation.	Wages are locally defined and based on local references and standards. Through international HR management wages are transparantly secured and monitored.	Our stakeholders do not request us to report on such level of detail.	Partially reported	
G4-EC6	Procedures for local hiring and proportion of senior management hired from the local community at locations of significant operation.	Due to our local offices and local service delivery, most of our employees are local in the countries with established offices. This is also the policy for senior management, although Resident Director is considered to be an international position.	Not applicable	Not applicable	
<b>Aspect: Indirect Economic Impacts</b>					
G4-DMA		Indirect economic impacts are stated in various sections of our integrated report and relate mostly to the impact we indirectly have through our projects.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-EC7	Development and impact of infrastructure investments and services supported.	In various sections of our integrated report we describe how our business delivers services for public benefit commercially (our projects and initiatives), acts as a local investor (employment and offices) and provides services through our community engagement (pro deo), in which we focus on education and capacity building.	Not applicable	Not applicable	
G4-EC8	Significant indirect economic impacts, including the extent of impacts.	In various sections of our integrated report we describe how our business delivers services for public benefit commercially (our projects and initiatives), acts as a local investor (employment and offices) and provides services through our community engagement (pro deo), in which we focus on education and capacity building.	Not applicable	Not applicable	
<b>Aspect: Procurement Practices</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23. The materiality assessment is carried out in 2016 for the global company, including all entities.	Not applicable	Not applicable	
G4-EC9	Proportion of spending on local suppliers at significant locations of operation	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23. Not directly reported.	Not applicable	Not applicable	
<b>CATEGORY: ENVIRONMENTAL</b>					
<b>Aspect: Materials</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23. The materiality assessment is carried out in 2016 for the global company, including all entities.	Not material	Not applicable	
G4-EN1	Materials used by weight or volume	Not directly reported. See Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p.19-23 and Our Carbon Footprint (Key Figures) p.6 for more information.	Not material	Not applicable	
G4-EN2	Percentage of materials used that are recycled input materials	"Dutch offices are supplied with FSC-certified paper. This represents more than half our total paper consumption. Our paper consumption has been reduced from 73,2 tonnes in 2013 to 22,8 tonnes in 2017 (2016: 25,7 tonnes) in The Netherlands." Furthermore we aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request. See <b>Annual Report 2017</b> See Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p.19-23 and Our Carbon Footprint (Key Figures) p.6 for more information.	Not material	Not applicable	
<b>Aspect: Energy</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18 & Achieving our objectives, p. 19-23. The materiality assessment is carried out in 2016 for the global company, including all entities. Furthermore we aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request.	Not applicable	Not applicable	
G4-EN3	Energy consumption within the organization.	Our CO2 footprint is the key indicator of the impact of our activities on the environment and on climate change. <b>Annual Report 2017</b> See Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN4	Energy consumption outside of the organization.	<b>Annual Report 2017</b> See Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN5	Energy intensity.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	



General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-EN6	Reduction of energy consumption.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN7	Reductions in energy requirements of products and services.	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
<b>Aspect: Water</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23. The materiality assessment is carried out in 2016 for the global company, including all entities.	Not material	Not applicable	
G4-EN8	Total water withdrawal by source	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 and Key Figures- Carbon Footprint, p. 6. According to our Carbon Footprint water usage is not significant in our carbon footprint.	Not material	Not applicable	
G4-EN9	Water sources significantly affected by withdrawal of water	Not reported	Not material	Not applicable	
G4-EN10	Percentage and total volume of water recycled and reused	Not reported	Not material	Not applicable	
<b>Aspect: Biodiversity</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23. The materiality assessment is carried out in 2016 for the global company, including all entities.	Not material	Not applicable	
G4-EN11	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Biodiversity has not been defined as material. Nevertheless, we do address biodiversity through our professional business services (expertise in ecology and nature development, including innovation; Nature Driven Design and eco system services). In addition, we carry out our membership activities (Leaders for Nature) and our facility activities (natural habitat with domestic species, at office parks, e.g. Amersfoort and Cape Town, including bee-farms, bat housing, etc.).	Not material	Biodiversity is a somewhat less relevant impact of our company. We do address biodiversity actively in our office management and professional activities	
G4-EN12	Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas.	See G4-EN11	Not material	See G4-EN11	
G4-EN13	Habitats protected or restored	See G4-EN11	Not material	See G4-EN11	
G4-EN14	Number of IUCN Red list species and national conservation list species with habitats in areas affected by operations, by level of extinction risk.	See G4-EN11	Not material	See G4-EN11	
<b>Aspect: Emissions</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23. The materiality assessment is carried out in 2016 for the global company, including all entities. Furthermore we aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request.	Not applicable	Not applicable	
G4-EN15	Direct GHG emissions (scope 1)	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN16	Energy indirect GHG emissions (scope 2)	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN17	Other indirect GHG emissions (scope 3)	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-EN18	GHG emissions intensity	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN19	Reduction of GHG emissions	<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23 & Our Carbon Footprint (Key Figures) p.6 for more information.	Not applicable	Not applicable	
G4-EN20	Emissions of ozone depleting substances (ODS)	Not reported	No emissions of this type have been reported, so we have not included this in our tables.	Not applicable	
G4-EN21	NOx, SOx and other significant air emissions	RHDHV reports CO2 eq. as indicator for energy and fossil fuel related emissions such as NOx and SOx.	Not material	Not applicable	
<b>Aspect: Effluents and Waste</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable management & Integrity (highlights) p. 17-18, Achieving our objectives, p.19-23. The materiality assessment is carried out in 2016 for the global company, including all entities. Furthermore we aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request.	Not material	Not applicable	
G4-EN22	Total water discharge by quality and destination	Not reported	Not material	Not applicable	
G4-EN23	Total weight of waste by type and disposal	Not reported	Not material	Not applicable	
G4-EN24	Total number and volume of significant spills	Not reported	Not material	Not applicable	
G4-EN25	Weight of transported, imported, exported or treated waste deemed hazardous under the terms of the Basel Convention I, II, III and VIII and percentage of transported waste shipped internationally	Not reported	Not material	Not applicable	
G4-EN26	Identity, size, protected status and biodiversity value of water bodies and related habitats significantly affected by the reporting organization's discharges of water runoff.	Not reported	Not material	Not applicable	
<b>Aspect: Products and Services</b>					
G4-DMA		Our biggest contribution to inclusive sustainable development comes from integrating new ideas, technology, innovations and sustainability into our products and services. Through our products and services, together with our clients and partners, we focus our contribution on 7 Sustainable Development Goals that we can actively influence. We are committed to integrate CSR and sustainability into all our business activities: Enhancing Society Together. Integrated in several sections of the <b>Annual Report 2017</b> : Introduction by CEO, p.3, Scope of the Annual Report, p. 3, Our Company p. 8-11, Report of the Executive Board & Achieving our objectives (linked to key indicators), p. 16-18 & p.19-23. Sustainable management & Integrity (highlights) p.17-18 & p. 19-23. See also our <b>CSR webpage</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility">https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility</a> including "See how we enhanced society together in our projects".	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-EN27	Extent of impact mitigation of environmental impacts of products and services.	Mitigation of environmental impacts is an integrated and specific part of our commercial products and services, and of our operational activities. Our biggest contribution to inclusive sustainable development comes from integrating new ideas, technology, innovations and sustainability into our products and services. Through our products and services, together with our clients and partners, we focus our contribution on 7 Sustainable Development Goals that we can actively influence. We are committed to integrate CSR and sustainability into all our business activities: Enhancing Society Together. Integrated in several sections of the <b>Annual Report 2017</b> : Introduction by CEO, p.3, Scope of the Annual Report, p. 3, Our Company p. 8-11, Report of the Executive Board & Achieving our objectives (linked to key indicators), p. 16-18 & p.19-23.Sustainable management & Integrity (highlights) p.17-18 & p. 19-23. See also our <b>CSR webpage</b> <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility">https://www.royalhaskoningdhv.com/en-gb/about-us/corporate-responsibility</a> including "See how we enhanced society together in our projects".	Not applicable	Not applicable	
G4-EN28	Percentage of products sold and their packaging materials that are reclaimed by category.	Not reported	Not applicable	Not applicable	
<b>Aspect: Compliance</b>					
G4-DMA		<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17, Achieving our objectives, Risk management, Corporate risks, The core principles of UN Global Compact in the areas of human rights, labour, environment and integrity are incorporated in our Global Business Principles, Global Code of Conduct and Integrity Management System, p. 21-22.	Not applicable	Not applicable	
G4-EN29	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with environmental laws and regulations.	<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Sustainable Management, p. 17-18.	Not applicable	Not applicable	
<b>Aspect: Transport</b>					
G4-DMA		Based on our materiality assessment, carbon emissions are not material. However, we decided to include this aspect as we value our "walk the talk" strategy. Our CO2 footprint is the key indicator of the impact of our activities on the environment and on climate change. Per year we aim for a significant reduction in the footprint of business travel. Furthermore we aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request. <b>Annual Report 2017</b> Key Figures, p. 6/ Sustainable Management, p. 17-18.	Not applicable	Not applicable	
G4-EN30	Significant environmental impacts of transporting products and other goods and materials used for the organization's operations, and transporting members of the workforce.	<b>Annual Report 2017</b> Key Figures, p. 6/ Sustainable Management, p. 17-18.	Not applicable	Not applicable	
<b>Aspect: Overall</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable Management, p. 17-18. We aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request.	Not material	Not applicable	
G4-EN31	Total environmental protection expenditures and investments by type.	Not reported.	Not material	Not applicable	
<b>Aspect: Supplier Environmental Assessment</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable Management, p. 17-18. We aim to integrate CSR in all our activities including our own operations. See our CSR Actions and Plans / WPS Sustainability Agenda which can be (confidentially) shared with you on request.	Not material	Not applicable	
G4-EN32	Percentage of new suppliers that were screened using environmental criteria.	<b>Annual Report 2017</b> Sustainable Management, p. 17-18.	Not material	Not applicable	
G4-EN33	Significant actual and potential negative environmental impacts in the supply chain and actions taken.	<b>Annual Report 2017</b> Sustainable Management, p. 17-18.	Not material	Not applicable	
<b>Aspect: Environmental Grievance Mechanisms</b>					
G4-DMA		<b>Annual Report 2017</b> Sustainable Management, p. 17-18.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-EN34	Number of grievances about environmental impact filed, addressed, and resolved through formal grievance mechanisms.	<b>Annual Report 2017</b> Sustainable Management, p. 17-18. We register our Environmental incidents: in 2017: 0 (in 2016: 2).	Not applicable	Not applicable	
<b>CATEGORY: SOCIAL</b>					
<b>SUB-CATEGORY: LABOR PRACTICES AND DECENT WORK</b>					
<b>Aspect: Employment</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company, p. 9-11/ Achieving our Objectives, p. 20 continued/ Notes to the Consolidated Financial Statements: Number of Employees, p. 56, Achieving our objectives, Risk management, Corporate risks, The core principles of UN Global Compact in the areas of human rights, labour, environment and integrity are incorporated in our Global Business Principles, Global Code of Conduct and Integrity Management System, p. 21-22.			
G4-LA1	Total number and rate of employee turnover by age group, gender and region.	Not reported.	Confidential	Not applicable	
G4-LA2	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation.	This is addressed by our HR management policy and standards, according to Dutch law and international standards.	Not applicable	Not applicable	
G4-LA3	Return to work and retention rates after parental leave, by gender.	This is addressed by our HR management policy and standards, according to Dutch law and international standards.	Not applicable	Not applicable	
<b>Aspect: Labour/Management Relations</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company, p. 9-11/ Achieving our Objectives, p. 20 continued.			
G4-LA4	Minimum notice periods regarding operational changes, including whether these are specified in collective agreements	This is addressed by our HR management policy and standards, according to Dutch law and international standards.	Not applicable	Not applicable	
<b>Aspect: Occupational Health and Safety</b>					
G4-DMA		<b>Annual Report 2017</b> Health & Safety, p. 21/ Achieving our Objectives, p. 20 continued, Achieving our objectives, Risk management, Corporate risks, The core principles of UN Global Compact in the areas of human rights, labour, environment and integrity are incorporated in our Global Business Principles, Global Code of Conduct and Integrity Management System, p. 21-22.	Not applicable	Not applicable	
G4-LA5	Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs.	All staff have access to our systems and are invited to suggest improvements or request for changes.	Not applicable	Not applicable	
G4-LA6	Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities, by region and gender.	<b>Annual Report 2017</b> Health & Safety, p. 21/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
G4-LA7	Workers with high incidence or high risk of diseases related to their occupation	<b>Annual Report 2017</b> Health & Safety, p. 21/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
G4-LA8	Health and safety topics covered in formal agreements with trade unions.	<b>Annual Report 2017</b> Health & Safety, p. 21/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
<b>Aspect: Training and Education</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company, p. 8-11/ Our Strategy: Excelling in Operations, p. 16, Integrity (highlights), p.17, See for more details our HRM CSR actions and plans which can be shared confidentially on request.	Not applicable	Not applicable	
G4-LA9	Average hours of training per year per employee by gender and employee category.	Training is an integrated part of our HR policy (employability) and our performance and development system. It is embedded in our working practice (on the job training in project teams, training programme in each stage of a career). In our corporate development programmes, gender diversity is a factor for the composition of groups. In 2017 the investment in training has not been quantified in terms of hours per employee. Information on training and development: <b>Annual Report 2017</b> Our Strategy: Excelling in Operations, p. 16. See for more details our HRM CSR actions and plans which can be shared confidentially on request.	Our stakeholders do not request us to report on such level of detail.	Partially reported	



General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-LA10	Programs for skill management and lifelong learning that support the continued employability of employees and assist them in managing career endings.	<b>Annual Report 2017</b> Our Strategy: Excelling in Operations, p. 16. See also G4-LA9.	Not applicable	Not applicable	
G4-LA11	Percentage of employees receiving regular performance and career development reviews, by gender and employee category.	All staff are included in the Performance and Development system, which includes regular reviews, and career development plans.	Not applicable	Not applicable	
<b>Aspect: Diversity and Equal Opportunity</b>					
G4-DMA		<b>Annual Report 2017</b> Our Strategy: Excelling in Operations, p. 16/ Achieving our Objectives, p. 20 continued. See for more details our HRM CSR actions and plans which can be shared confidentially on request.	Not applicable	Not applicable	
G4-LA12	Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity.	<b>Annual Report 2017</b> Our Strategy: Excelling in Operations, p. 16/ Achieving our Objectives, p. 20 continued.	Breakdown per age group is confidential information. Minority group membership is not included in our standard managing system.	No absolute numbers in case of several breakdowns	
<b>Aspect: Equal Remuneration for Woman and Men</b>					
G4-DMA		Not reported.	Not applicable	Not applicable	
G4-LA13	Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation.	Equal remuneration is ensured by an objective and transparent system of job descriptions and weighing factors. This is applicable to all staff and managed with our performance and development system.	Not applicable	Not applicable	
<b>Aspect: Supplier Assessment for Labour Practices</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company, p. 8-11/ Achieving our Objectives, p. 20 continued. We provide information on procurement and we report on integrity of partners (sub-contractors). We also share information on Procurement & Third Party Assessment. N.B. In 2018, we will develop new guidance and training for partners and suppliers. This will include Third Party Integrity Due Diligence across our supply chain.	Not applicable	Not applicable	
G4-LA14	Percentage of new suppliers that were screened using labour practices criteria.	This is included in our Business Principles for Partners and Suppliers, which is available on our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity/">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity/</a> <b>Annual Report 2017</b> Achieving our Objectives, p. 20 continued.	Since 2015 the Third Party Assessment for partners and suppliers has been integrated in our standard work procedures and implemented in practice, starting with countries that are ranked as high risk in the Corruption Perception Index 2016.	All	
G4-LA15	Significant actual and potential negative impacts for labour practices in the supply chain and actions taken.	Not applicable.	Not applicable	Not applicable	
<b>Aspect: Labour Practices Grievance Mechanisms</b>					
G4-DMA		Internal procedures available; not reported externally.	Not applicable	Not applicable	
G4-LA16	Number of grievances about labour practices filed, addressed, and resolved through formal grievance mechanisms.	Internal procedures available; not reported externally.	Our stakeholders do not request us to report on such level of detail.	Not applicable	
<b>SUB-CATEGORY: HUMAN RIGHTS</b>					
<b>Aspect: Investment</b>					
G4-DMA		Not material.	Not applicable	Not applicable	
G4-HR1	Percentage and total number of significant investment agreements and contracts that include human rights clauses or that underwent human rights screening.	Not material.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-HR2	Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.	Hours have not been registered. Our CR Policy and Global Code of Business Principles (incl. Human Rights Statements) is communicated internationally and accessible for all staff through our intranet. It is also a standard component in our introduction training for new staff, management training and of our quality and project management systems and training. Our Global Code of Business Principles is accessible via: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> .	Our stakeholders do not request us to report on such level of detail.	Partially reported	
<b>Aspect: Non-discrimination</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS) (quarterly reporting) and our Global Code of Business Principles. We comply with the UN Global Compact Principles and report on progress. See our UNGC CoP: <a href="https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511">https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511</a>	Not applicable	Not applicable	
G4-HR3	Total number of incidents of discrimination and corrective actions taken.	No incidents have been reported.	Not applicable	Not applicable	
<b>Aspect: Freedom of Association and Collective Bargaining</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS) (quarterly reporting) and our Global Code of Business Principles. We comply with the UN Global Compact Principles and report on progress. See our UNGC CoP: <a href="https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511">https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511</a>	Not applicable	Not applicable	
G4-HR4	Operations and significant suppliers identified in which the right to exercise freedom of association and collective bargaining may be violated or at significant risk, and measures taken to support these rights.	No suppliers have been identified or reported as such.	Not applicable	Not applicable	
<b>Aspect: Child Labour</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS) (quarterly reporting) and our Global Code of Business Principles. We comply with the UN Global Compact Principles and report on progress. See our UNGC CoP: <a href="https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511">https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511</a>	Not applicable	Not applicable	
G4-HR5	Operations and suppliers identified as having significant risk for incidents of child labour, and measures taken to contribute to the effective abolition of child labour.	No suppliers have been identified or reported as such.	Not applicable	Not applicable	
<b>Aspect: Forced or Compulsory Labour</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS) (quarterly reporting) and our Global Code of Business Principles. We comply with the UN Global Compact Principles and report on progress. See our UNGC CoP: <a href="https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511">https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511</a>	Not applicable	Not applicable	
G4-HR6	Operations and significant suppliers identified as having significant risk for incidents of forced or compulsory labour, and measures to contribute to the elimination of all forms of forced or compulsory labour.	No suppliers have been identified or reported as such.	Not applicable	Not applicable	
<b>Aspect: Security Practices</b>					
G4-DMA		No security staff employed.	Not applicable	Not applicable	
G4-HR7	Percentage of security personnel trained in the organization's human rights policies or procedures that are relevant to operations.	All staff (100%) has access, and is included in training and communication on our Global Code of Business Principles, which include human rights.	Not applicable	Not applicable	
<b>Aspect: Indigenous Rights</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS) (quarterly reporting) and our Global Code of Business Principles. We comply with the UN Global Compact Principles and report on progress. See our UNGC CoP: <a href="https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511">https://www.unglobalcompact.org/participation/report/cop/create-and-submit/active/418511</a>	Not applicable	Not applicable	
G4-HR8	Total number of incidents of violations involving rights of indigenous people and actions taken.	No incidents or violations have been reported.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
<b>Aspect: Assessment</b>					
G4-DMA		Not material.	Not applicable	Not applicable	
G4-HR9	Percentage and total number of operations that have been subject to human rights reviews or impact assessments.	All business units are included in our Integrity Management System (IMS) and risk audits for integrity management and project management. This management system has been certified.	Not applicable	Not applicable	
<b>Aspect: Supplier Human Rights Assessment</b>					
G4-DMA		We provide information on Procurement & Third Party Assessment. We share information on procurement and we report on integrity of partners (sub-contractors). N.B. In 2018, we will develop new guidance and training for partners and suppliers. This will include Third Party Integrity Due Diligence across our supply chain. <b>Annual Report 2017</b> Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
G4-HR10	Percentage of new suppliers that were screened using human rights criteria.	Not material.	Not applicable	Not applicable	
G4-HR11	Significant actual and potential negative human rights impacts in the supply chain and actions taken.	No non-compliances have been reported through our quality system or integrity system.	Not applicable	Not applicable	
<b>Aspect: Human Rights Grievance Mechanisms</b>					
G4-DMA		This aspect is also included in our Integrity Management System (IMS), our Global Code of Business Principles and our Quality, Health, Safety & Environment (QHSE) management and we comply with the UN Global Compact Principles. <b>Annual Report 2017</b> Achieving our Objectives, p. 20 continued	Not applicable	Not applicable	
G4-HR12	Number of grievances about human rights filed, addressed, and resolved through formal grievance mechanisms.	No non-compliances have been reported through our quality system or integrity system.	Not applicable	Not applicable	
<b>SUB-CATEGORY: SOCIETY</b>					
<b>Aspect: Local Communities</b>					
G4-DMA		<b>Annual Report 2017</b> Our Company, p. 8-11/ Report of the Executive Board, p. 16-18.	Not applicable	Not applicable	
G4-SO1	Percentage of operations with implemented local community engagement, impact assessments and development programs.	For all countries in which we have established offices and continuous operations, we are implementing local community engagement plans.	Not material	Partially reported	
G4-SO2	Operations with significant potential or actual negative impacts on communities	No operations were identified as such.	Not applicable	Not applicable	
<b>Aspect: Anti-corruption</b>					
G4-DMA		<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Achieving our Objectives, p. 20.	Not applicable	Not applicable	
G4-SO3	Total number and percentage of operations assessed for risks related to corruption and the significant risks identified.	<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Achieving our Objectives, p. 20. All business units are included in our Integrity Management System (IMS) and risk audits for integrity management and project management. This management system has been certified.	Not applicable	Not applicable	
G4-SO4	Communication and training on anti-corruption policies and procedures.	All staff (100%) has access, and is included in communication on our Global Code of Business Principles, which include anti-corruption ( <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> ). A module on integrity is integrated as part of our training programmes.	Not applicable	Not applicable	
G4-SO5	Confirmed incidents of corruption and actions taken.	<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
<b>Aspect: Public Policy</b>					
G4-DMA		No such contributions, as this is against our global code.	Not applicable	Not applicable	
G4-SO6	Total value of political contributions by country and recipient/beneficiary.	No such contributions.	Not applicable	Not applicable	
<b>Aspect: Anti-competitive Behaviour</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS).	Not applicable	Not applicable	
G4-SO7	Total number of legal actions for anti-competitive behaviour, anti-trust, and monopoly practices and their outcomes.	None have been taken.	Not applicable	Not applicable	

General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
<b>Aspect: Compliance</b>					
G4-DMA		<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
G4-SO8	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulations.	<b>Annual Report 2017</b> Our Strategy: Integrity highlights, p. 17/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
<b>Aspect: Supplier Assessment for Impacts on Society</b>					
G4-DMA		<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Achieving our Objectives, p. 20 continued. Procurement criteria are included in our Business Principles for partners and suppliers, which is available on our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> .	Not applicable	Not applicable	
G4-SO9	Percentage of new suppliers that were screened using criteria for impacts on society.	<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Achieving our Objectives, p. 20 continued. Procurement criteria are included in our Business Principles for partners and suppliers, which is available on our website: <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> .	Not applicable	Not applicable	
G4-SO10	Significant actual and potential negative impacts on society in the supply chain and actions taken.	Not applicable.	Not applicable	Not applicable	
<b>Aspect: Grievance Mechanisms for Impacts on Society</b>					
G4-DMA		This aspect is included in our Integrity Management System (IMS).	Not applicable	Not applicable	
G4-SO11	Number of grievances about impacts on society filed, addressed, and resolved through formal grievance mechanisms.	<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
<b>SUB-CATEGORY: PRODUCT RESPONSIBILITY</b>					
<b>Aspect: Customer Health and Safety</b>					
G4-DMA		Not material.	Not applicable	Not applicable	
G4-PR1	Percentage of significant product and service categories for which health and safety impacts are assessed for improvement.	In direct terms, this is not material as such. Our QHSE policy and performance is reported on our company website and in the <b>Annual Report 2017</b> Achieving our Objectives, p. 20 continued. Indirectly, we do have impact. Our projects and services for clients often have impact on their decisions for developments in the build environment (Buildings, Roads, Factories, Water facilities, etc.). These developments may cause health and safety impacts. These impacts are included in the decision making of the client, in legislation, and often these aspects are included in our engineering and consultancy or project management work related to the development.	Not material	Not applicable	
G4-PR2	Total number of incidents of non-compliance with regulations and voluntary codes concerning health and safety impacts of products and services during their life cycle, by type of outcomes.	<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Health and Safety, p. 21/ Achieving our Objectives, p. 20 continued. We are a people-to-people company and commit to the highest standards of health and safety. Our health & safety vision and policies are part of our Management System and are implemented in processes and procedures.	Not material	Not applicable	
<b>Aspect: Product and Service Labelling</b>					
G4-DMA		Not material.	Not applicable	Not applicable	
G4-PR3	Type of product and service information required by the organization's procedures for product and service information and labelling, and percentage of significant product and service categories subject to such information requirements.	Not reported.	Not applicable	Not applicable	
G4-PR4	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labelling by type of outcomes.	Not reported.	Not applicable	Not applicable	
G4-PR5	Results of surveys measuring customer satisfaction	<b>Annual Report 2017</b> Clients, Our clients' overall satisfaction and Net Promoter Score (NPS) are two vitally important indicators of our performance as a company and are measured through client satisfaction surveys. Clients are invited to provide feedback via these surveys on or near the completion of a project, p.10.	Not applicable	Not applicable	
<b>Aspect: Marketing Communications</b>					
G4-DMA		Not material.	Our stakeholders do not request us to report on such level of detail.	Not applicable	



General Standard Disclosures	Indicator	Details/reference	Omissions	Aspect boundary	External Assurance
G4-PR6	Sale of banned or disputed products	None	Not material	Not applicable	
G4-PR7	Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications including advertising, promotion and sponsorship by type of outcome.	None	Not material	Not applicable	
<b>Aspect: Customer Privacy</b>					
G4-DMA		<b>Annual Report 2017</b> Achieving our Objectives, p. 20 continued. This aspect is covered by our Integrity Management System (IMS), Global Code of Business Principles and Project Management System and certified Quality Management System ( <a href="https://www.royalhaskoningdhv.com/en-gb/about-us/integrity">https://www.royalhaskoningdhv.com/en-gb/about-us/integrity</a> ), Achieving our objectives, continued and increased focus on information and cyber security, p.21	Not applicable	Not applicable	
G4-PR8	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data.	Customer privacy is covered by our Integrity Management System (IMS), Global Code of Business Principles and Project Management System.	Confidential	Partially reported	
<b>Aspect: Compliance</b>					
G4-DMA		<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	
G4-PR9	Monetary value of significant fines for non-compliance with laws and regulations concerning the provision and use of products and services.	<b>Annual Report 2017</b> Report of the Executive Board, p. 16-18/ Achieving our Objectives, p. 20 continued.	Not applicable	Not applicable	